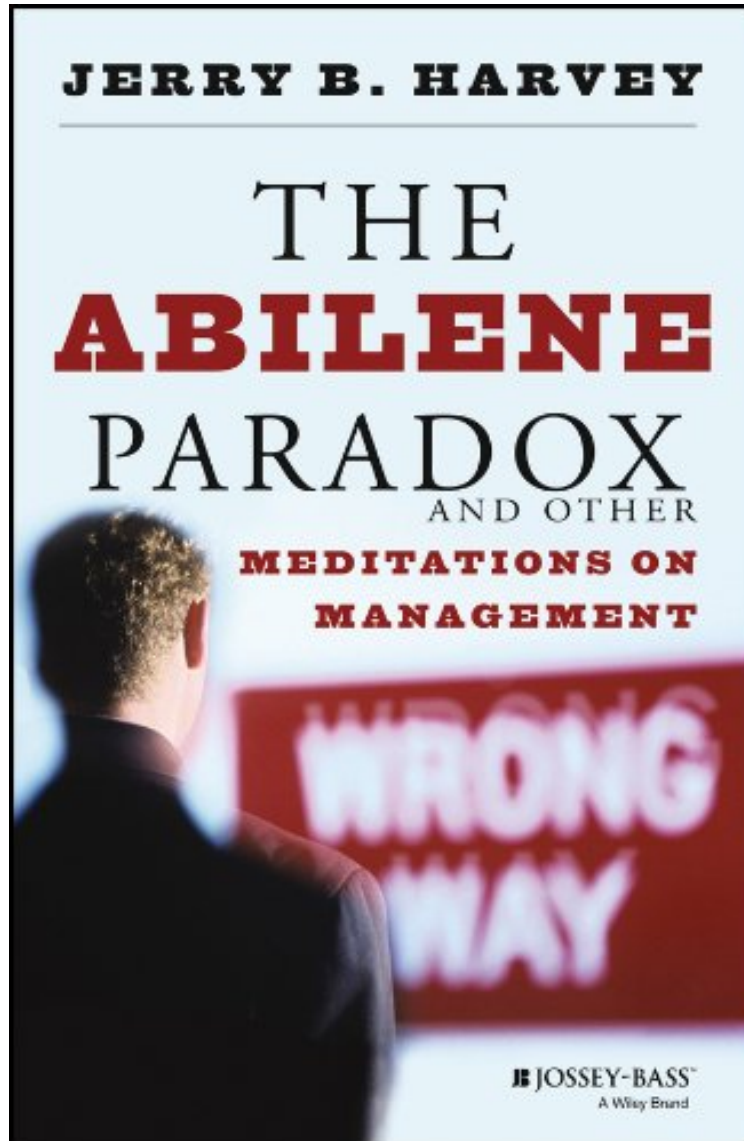


The Abilene Paradox and Other Meditations on Management

Jerry B. Harvey

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Jerry B. Harvey : The Abilene Paradox and Other Meditations on Management before purchasing it in order to gage whether or not it would be worth my time, and all praised The Abilene Paradox and Other Meditations on Management:

0 of 0 people found the following review helpful. I read about 25 years ago after it was referenced ...By Edward J CaspersI read about 25 years ago after it was referenced during a leadership course. I still refer to it regularly and I purchased it this time as a gift for my brother-in-law. A quick read with a lively style for a management text.0 of 0 people found the following review helpful. The Abilene Paradox will get to you if you don't understand what it is.

Study this book and get ahead of the competition. By Philip Henderson The Abilene Paradox makes great sense. I recommend it to every business leader at any level in a corporation. It is just as good for educators, medical professionals, government bureaucrats, those in the food industry, hospitality industry, real estate, finance, you get where I'm going. It is good for everyone. The first time I heard about the Abilene Paradox it was explained to me by a professor at UCLA, Professor Robert Tannebaum. He was a friend of Jerry Harvey and Harvey had told him the story. Years later I was telling the story to a client, expecting the client to understand what the paradox was when I casually mentioned it to him. When he was perplexed I went on the Internet and discovered that Professor Harvey had written a book about the incident. 1 of 1 people found the following review helpful. Having read this book, I have mixed feelings about ... By MORTI Having read this book, I have mixed feelings about how I feel about this book. On one hand, the emphasis on honesty, forgiveness and teamwork was positive, but then on the other, the unwillingness to make any concessions for the bottom line makes this book come off as socialist. That's why I rate this book three stars.

Faulty decision-making can have dire consequences, and when it comes to group decisions, the challenges are even greater. Join Dr. Jerry B. Harvey as he clearly illustrates why no organization wants to find themselves goin' to Abilene. See how group dynamics can keep individuals from stating their true beliefs for fear of isolation and separation, and how that often leads to mismanaged agreement. You'll learn to recognize the warning signs of risky group dynamics and improve decision-making processes throughout your organization.

"Harvey's meditations are a joy. They are the most exquisite essays on management that I've read in over a decade. In fact, this is the only book about management that I've really loved." --Warren Bennis, coauthor of *Leaders: The Strategies for Taking Charge* and author of *Why Leaders Can't Lead* "Jerry Harvey has become a legend in his own time with the success of *The Abilene Paradox*--a principle of group behavior that has application in corporations, government, academia, and family alike. Now he takes aim at a host of other sacred organizational norms and, in succession, dismantles each. You'll smile at his insight and laugh at his wit." --Kenneth H. Blanchard, coauthor of *The One-Minute Manager* From the Back Cover When Jerry B. Harvey first coined the phrase "Abilene Paradox" in 1974, he set off shock waves among business people across the country. Using a common family experience, he pointed out that events often gather momentum and take on lives of their own, in spite of the fact that nobody wants to take part in them. Harvey offers insightful and often uproariously funny "meditations" on the craziness of this paradox in our daily work lives. With familiar stories presented in surprising ways, Harvey reveals how organizations set themselves up for failure by fostering an atmosphere of alienation, distrust, and fear of risk-taking among their members. About the Author JERRY B. HARVEY is professor of management science at George Washington University in Washington, D.C., and author of the widely used McGraw-Hill management development film "The Abilene Paradox."