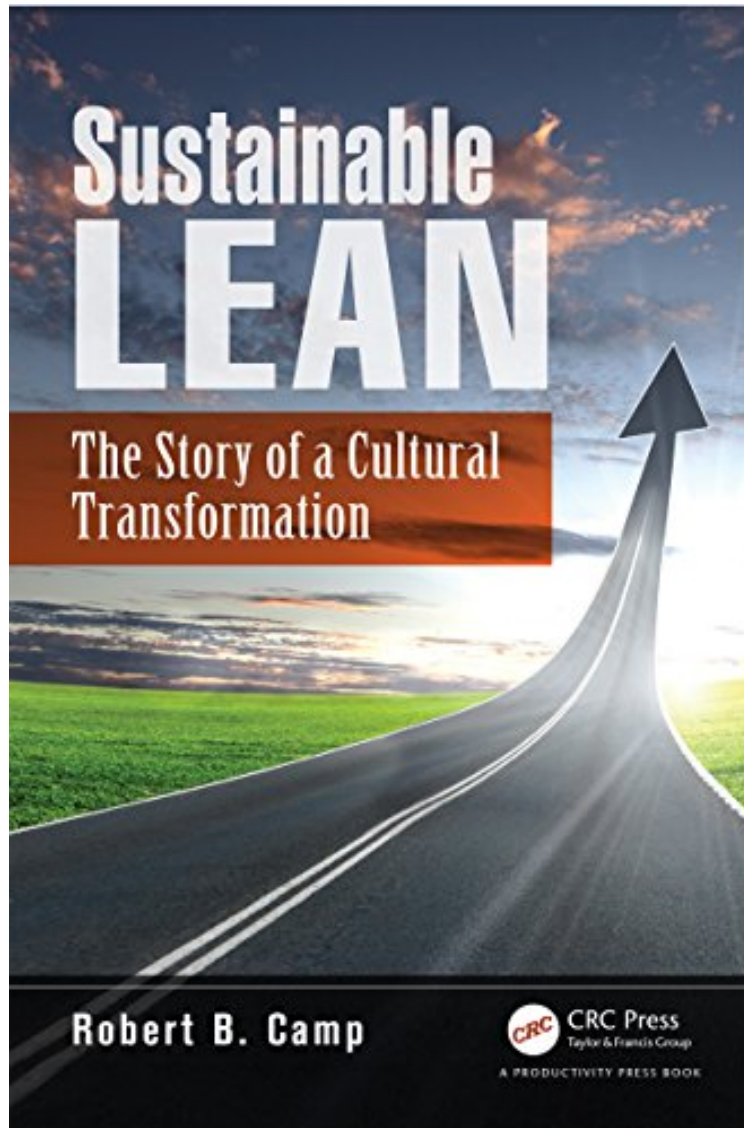


## Sustainable Lean: The Story of a Cultural Transformation

*Robert B. Camp*

*ePub | \*DOC | audiobook | ebooks | Download PDF*



[Download](#)

[Read Online](#)

#2879262 in eBooks 2016-04-19 2016-04-19 File Name: B00UV90HWG | File size: 43.Mb

**Robert B. Camp : Sustainable Lean: The Story of a Cultural Transformation** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Sustainable Lean: The Story of a Cultural Transformation:

0 of 0 people found the following review helpful. More inspiration than informationBy Just some guyFirst of all, I should point out that this has nothing to do with sustainable manufacturing. Rather it's about sustaining lean manufacturing.Camp uses a novel format to make his pitch. In my opinion, this attempt falls flat. The plot is so contrived and cliché that it's terribly unrealistic. In short, the author is making a case for lean manufacturing on the

strength of a fictional account. To be fair, Camp has years of experience implementing lean, but nevertheless his novel remains an idealized dramatization. Camp does include one chapter in which he primarily discusses lean techniques. This chapter is helpful, although it does little to redeem the book. In short, I imagine Camp intends a group of managers (a proto-"Lean-Council") to read this book before he personally is brought in as a consulting sensei. Indeed, after publishing this book, Camp left his position as a VP of operations to start his own consulting firm, where he is a "LEAN sensei." Perhaps it would function well in this capacity, but I imagine cynical managers would not be so receptive.

If you've employed consultants and embarked on a Lean transformation only to find your efforts stall after the consultants leave, this book will teach you what you must do to stay the course over the long term. Using a compelling novel format, *Sustainable Lean: The Story of a Cultural Transformation* illustrates the process of implementing a sustainable Lean transformation. The book follows Jim, the plant manager of an electronics firm that has already seen its first Lean initiative fail. Jim realizes that if he doesn't act quickly, his job and the jobs of everyone in the factory might be in jeopardy. Jim meets a Lean consultant who agrees to help him implement and sustain a new transformation. Readers follow along as Jim learns invaluable lessons that help him and his plant see costs plummet, on-time delivery reach nearly 100 percent, and defects drop by close to 80 percent. Using simple terms and an ongoing example, the book demonstrates how to use top-down metrics to identify strategic and tactical opportunities for improvement. It describes how to conduct Hoshin Kanri (strategic policy deployment). It also describes the relationship between top-down metrics, organizational accountability, the breaking down of "stovepipes," and the concept of "alignment" that comes about as the result of Hoshin Kanri. Detailing a data-driven methodology to help you set boundaries for effective decision making, this book will inspire manufacturers to achieve world-class production and efficiency standards—one factory, one business at a time.

**About the Author** Robert B. Camp holds a Bachelor of Science degree in engineering from the United States Military Academy, West Point, New York, and a Master of Business Administration from Franklin Pierce University, Rindge, New Hampshire. Robert spent almost 20 years of his career working for Mobil and Lockheed Martin. Throughout his career, he has performed roles that have drawn heavily on his increasing body of Lean knowledge and experience. He has spent more than 10 years consulting to government and industry leaders on the topic of Lean. His consulting work has taken him throughout North America, Europe, and Asia. Today, he is Vice President of Operations for a company making Specialty apparel for the healthcare industry. He is a board member of the Association for Manufacturing Excellence (AME), an organization dedicated to the advancement of Lean concepts around the world.