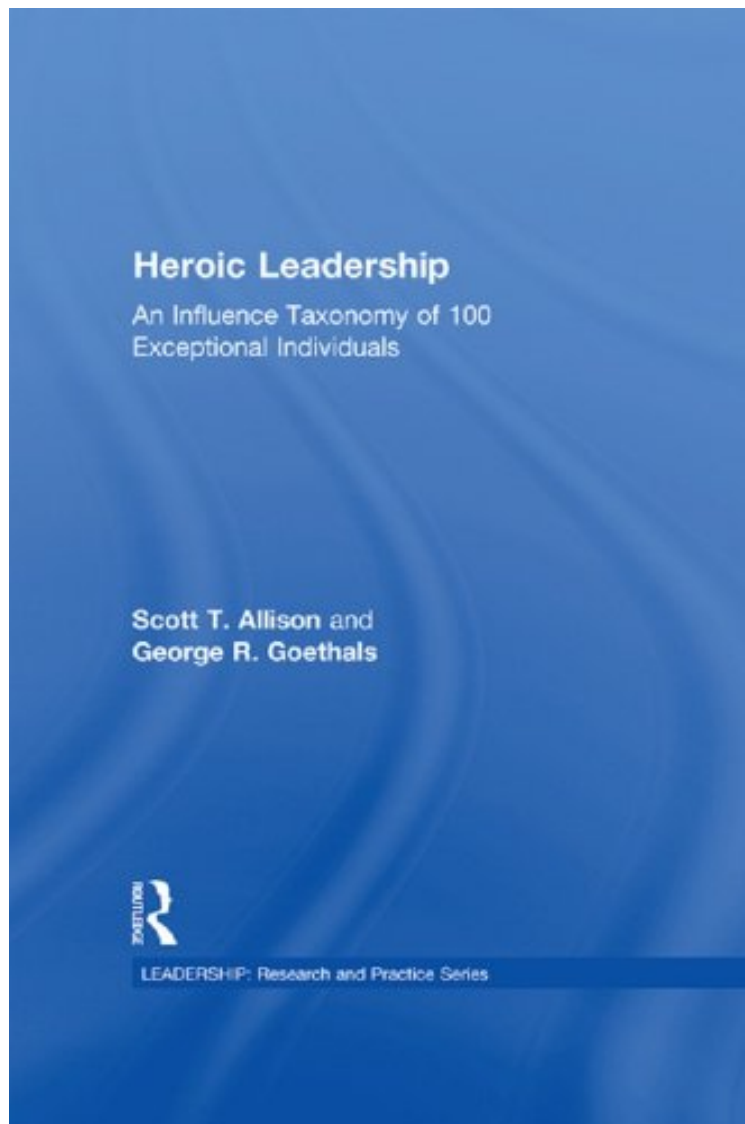


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Heroic Leadership: An Influence Taxonomy of 100 Exceptional Individuals (Leadership: Research and Practice)

Scott T. Allison, George R. Goethals
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Scott T. Allison, George R. Goethals : Heroic Leadership: An Influence Taxonomy of 100 Exceptional Individuals (Leadership: Research and Practice) before purchasing it in order to gage whether or not it would be worth my time, and all praised Heroic Leadership: An Influence Taxonomy of 100 Exceptional Individuals (Leadership: Research and Practice):

1 of 1 people found the following review helpful. Another Strong Advocacy Of HeroismBy RJDiogenesLike the

previous volume by these two researchers, this book presents a strong advocacy of heroism and a higher standard of devotion to our fellow human beings. The writer of the negative review seems to have read an entirely different book, which would explain the incoherence and non sequiturs. As Mr. Schultz states in his response, the logic behind the inclusion of drone bombings is a bit fuzzy, as is the politicization of the review in general. The reviewer seems hostile not only toward academia, but America and the arts and sciences as well. It seems hard to believe that anybody would not understand the role of literature and folklore in the psychology of heroism or the importance of archetype to culture. It seems that the reviewer has his own political biases which he feels compelled to share, whether the venue is appropriate or not. In fact, I recommend both this book and its predecessor as fascinating and insightful, as well as captivating, compendiums of the many diverse heroes that populate our world, our history and our mythology. If you are looking to add to your knowledge and insight into the human experience, and perhaps could use some inspiration in a tiring and extreme age, this book is a good choice.

0 of 0 people found the following review helpful. Wasn't missing pages like the copies in bookstore were
By lizzie knell Needed this for a class and it was cheaper than at the bookstore. Wasn't missing pages like the copies in bookstore were. Large print and easy to read
1 of 1 people found the following review helpful. Using Heroes to Explain Ourselves
By Kindle Customer My own interest in this book stems from my desire to use it in an undergraduate class I teach on identity and the construction of the self. Even though they sound like absurd questions, asking students who is the braver hero: Superman, who can't be hurt, or Batman who can be, is a good way to stimulate discussion. Superman has special powers, Batman's augmentation comes through technology. So which is better? I can then extend these questions to students when they are asked to evaluate their own lives, or the construction of meaning in their own lives. Who deserves more praise? The student who puts himself or herself through school, or the student who earns a scholarship. Who is to blame in the case of marital infidelity? You, or your partner? Or does that question even make sense to ask? The thing I like about this book is that the authors have provided ten types of heroes, provided examples, and then made an attempt to identify the relevant characteristics that make that type of hero distinct from other types. It is small leap to extend their arguments from those about heroes to those about people in general (our friends, family, co-workers, or even ourselves). The book is also clearly written and very accessible for an undergraduate population. The idea of rating heroes in terms of who is the better hero makes very little sense to me, which is why I was surprised by the antagonistic review provided by an earlier reader. The authors of this book never claimed that their list of heroes was somehow definitive. They were reporting what the subjects of their data collection reported. I agree with the earlier reviewer that at some level it makes no sense to compare Capt. Kirk, who does not exist, with the Dalia Lama, who does. But at another level, I think it DOES make sense to compare them. What matters is not who is the better hero, but why human beings think these individuals--fiction or not--have heroic attributes and what those attributes are and why we think of them as heroic. I personally am saddened that there are so few scientists on the list and so many sports figures and fictional characters. To me, being able to hit a little ball with a stick does not qualify as being heroic. But millions of people do, if it's called golf or baseball. But the popularity of sports and fictional heroes says more about the people who answered the authors' survey than the scholarship of the authors of the book.

Heroic Leadership is a celebration of our greatest heroes, from legends such as Mahatma Gandhi to the legions of unsung heroes who transform our world quietly behind the scenes. The authors argue that all great heroes are also great leaders. The term "heroic leadership" is coined to describe how heroism and leadership are intertwined, and how our most cherished heroes are also our most transforming leaders. This book offers a new conceptual framework for understanding heroism and heroic leadership, drawing from theories of great leadership and heroic action. Ten categories of heroism are described: Trending Heroes, Transitory Heroes, Transparent Heroes, Transitional Heroes, Tragic Heroes, Transposed Heroes, Transitional Heroes, Traditional Heroes, Transforming Heroes, and Transcendent Heroes. The authors describe the lives of 100 exceptional individuals whose accomplishments place them into one of these ten hero categories. These 100 hero profiles offer supporting evidence for a new integration of theories of leadership and theories of heroism.

A pioneering and insightful examination of the intersection of heroes and leaders by two gifted psychologists. Allison and Goethals' captivating narrative adds a new dimension to current research on leadership. James MacGregor Burns, author of Leadership and Roosevelt: The Lion and the Fox. Allison and Goethals' stimulating and incisive survey of one-hundred influential leaders could not be more cogent or timely. When so many of our leaders seem to have feet of clay and principles that bend with the prevailing breezes, they remind us of those leaders who rose to the occasion and stood firm in their moment of decision. As a result, they and their leadership have stood the test of time. Heroic Leadership offers a refreshingly original and provocative perspective on what it means to be a great leader. Reading this book not only informs us, it also inspires! My only suggestion would be that we expand their list to 102 adding their names in appreciation of their heroic scholarly labors! Roderick M. Kramer William R. Kimball, Professor of Organizational Behavior, Graduate School of Business, Stanford University Scott Allison and George Goethals are pioneering scholars exploring the

psychology of heroism and leadership, and this book outlines their contention that while all heroes are leaders, the converse is not true. They make their case by offering snapshots of 100 characters, some fictional (e.g., King Lear), some collective (e.g., Chilean miners, Power Rangers), and some surprising (e.g., Lady Gaga, Meryl Streep) who instantiate their taxonomy of heroes. For researchers and lay people alike, this book is packed with fascinating insights into the psychology of leadership, heroism, and mere celebrity. It is a book to be enjoyed by everyone who wonders why some people attract public attention, and others, who may deserve it (e.g., parents, soldiers, teachers) do not. -- David Messick, Morris and Alice Kaplan Professor of Ethics and Decision in Management Emeritus, Kellogg School of Management, Northwestern University Presenting vivid accounts of distinguishable forms of heroism, this is a welcome contribution to understanding heroic aspects of leader-follower relations. It deserves a place as a text, reference source, and feast of revealing narratives. The accounts chosen capture what individuals' special qualities underlie and activate others' sense of the "heroic"; based on five factors affecting a leader's influence. This yields ten types of heroes that are profiled, from "trending"; and "transitory"; to "transforming"; and "transcendent"; Among those receiving attention in this cavalcade are the "tragic"; (Oedipus, Tiger Woods, Richard Nixon), and many shown as the "moral"; (e.g., The Dalai Lama, Mother Teresa, Rosa Parks). Insightful analyses of individual cases provide an illuminating blend of scientific scrutiny with compelling storytelling.--Edwin P. Hollander, Emeritus, CUNY, Baruch College, and University Graduate Center In this book, Scott Allison and George Goethals continue their fascinating study of heroes which they began in their earlier book entitled *Heroes: What They Do and Why We Need Them*. --Jon Howell, Professor Emeritus, New Mexico State University

About the Author Scott T. Allison is Professor of Psychology at the University of Richmond, where he has been on the faculty since 1987. He received his BA in Psychology from the University of California, San Diego and his PhD in Social Psychology at the University of California, Santa Barbara. His research program focuses on human belief systems about heroes, villains, legends, leaders, underdogs, and martyrs. He has served on the editorial boards of the top empirical journals in experimental social psychology, including the *Journal of Personality and Social Psychology*, *Personality and Social Psychology Bulletin*, and *Group Dynamics: Theory, Research, and Practice*. With George Goethals, he is author of *Heroes, What They Do Why We Need Them*, published in 2011, and "Making Heroes: The Construction of Competence, Courage and Virtue" published in 2012 in *Advances in Experimental Social Psychology*. He is the recipient of the University of Richmond's Distinguished Educator Award and the Virginia Council of Higher Education's Outstanding Faculty Award. George R. Goethals holds the E. Claiborne Robins Distinguished Professorship in Leadership Studies at the University of Richmond. Previously he taught at Williams College where he was Chair of the Department of Psychology, founding Chair of the Program in Leadership Studies, Acting Dean of the Faculty, and Provost. Goethals graduated with a BA from Harvard College and holds a PhD in social psychology from Duke University. Goethals explores leadership from psychological and historical perspectives. With Georgia Sorenson and James MacGregor Burns he edited the *Encyclopedia of Leadership* (Sage, 2004), with Sorenson, *The Quest for a General Theory of Leadership* (Elgar, 2006), and with Crystal Hoyt and Donelson Forsyth, *Leadership at The Crossroads, Psychology and Leadership* (Praeger, 2008). His recent research focuses on presidential debates, the presidency of Ulysses S. Grant, and the role of biography in shaping our understanding of leadership. With Scott Allison, he is author of *Heroes, What They Do Why We Need Them*, published in 2011, and "Making Heroes: The Construction of Competence, Courage and Virtue" published in 2012 in *Advances in Experimental Social Psychology*, Volume 46.